

### Fiscal Affairs Committee Meeting Tuesday, November 17, 2019

## **Financial Report**

As of October 31, 2019

The enclosed Financial Statements and supplemental schedules provide relevant financial information for the Fiscal Year as of October 31, 2019.

- 1. The Statement of Financial Position (p.2) reports the Total Net Assets to be \$28,544,778 which is a \$42,668 increase from the prior month.
- 2. The 2020 annual invoices have been mailed and receipts began arriving in November. Consequently, operating cash is better than previously projected, with the low point occurring November 2019 (p. 12).
- 3. Cash-on-hand is \$1,213,694. Combined with Operations Investments, this equals \$3,329,012 total cash (includes 2020 dues receipts that began arriving in November).
- 4. Net Fixed Assets are \$16,798,931 which includes \$1,522,665 of Capital purchases through October 2019 (pages 6 and 10).
- 5. Total Current Liabilities are \$1,834,683 which is at a normal level for this time of the year.
- 6. Restricted Assets equal \$9,913,147 (detailed on page 5) and can be expected to decrease after pending 2<sup>nd</sup> and 3<sup>rd</sup> quarter transfers are approved by the Board.
- 7. The Statement of Activities (page 4) reports that Total Revenue is \$9,273,986 which is 3.1% under budget and 0.4% over the prior year.
  - a. The largest Revenue variance is Capital Revenue which is \$272,459 under budget, an increase in this negative variance from the prior month.
  - b. Home resales in September were 85 units and the Year-to-Date number of resales is 1,046 which is 86 less than prior year (page 9).
  - c. Program Revenue is \$163,973 under budget which reflects an increase in this negative variance year-to-date. It is expected to seasonally improve in the 4th quarter and remain under budget for 2019, but be within 10% of 2018 Program Revenue.
  - d. Total Expenses are 1.4% under budget and 5.1% over from the prior year.
  - The Major category of Facilities and Equipment is \$497,721 over budget which is an improvement from the prior month and includes the previously reported \$300,000 expected variance.
- 8. The Gross Surplus at this point in the fiscal year according to GAAP is \$631,395 (pages 3 and 4) and is 21% under budget.

P.O. Box 586 Green Valley Recreation, Inc. Green Valley, AZ 85622



- 9. The Unrealized Gain on Investments remains very high thus far this year with Gains of \$589,890 (Page 4).
- 10. The current projection for 2019 estimates that total Revenue for 2019 at 3.3% under budget for the year and that total Expenses will be close to budget at year end.
- 11. The Variance Report on page 7 provides additional detail explanations.
- 12. The 2019 Cash Basis Statement by Fund is included on page 10 and excludes Depreciation and Provision for Bad Debt (non-cash items).
- 13. The 2020 Budget approved by the Fiscal Affairs Committee on November 14 is included on page 11.

Green Valley Recreation, Inc. | P.O. Box 586 | Green Valley, AZ 85622



# Green Valley Recreation, Inc. CONSOLIDATED FINANCIAL STATEMENTS

The accompanying pages are the Financial Reports for October 31, 2019. The four statements

### Statement of Financial Position.

This is also known as a Balance Sheet or the Statement of Net Assets.

#### Statement of Activities

Also known as an Income and Expense statement. This report shows the types of Income, the categories of expense and the unrealized Investment Market changes for the year to date. The bottom line in this report is the net for all the reserve accounts maintained by GVR.

### Statement of Changes in Net Assets

This report displays the financial activity of the four reserves that make up the Net Assets of Green Valley Recreation. These reserves are:

**Unrestricted** - These net assets include the Fixed Assets (land, buildings and equipment), undesignated current assets less the current liabilities and deferreed revenue items.

**Emergency** - Designated by the Board of Directors, this reserve is held to provide liquidity when needed for operational emergencies.

**Maint - Repair - Replacement** - designated by the Board of Directors, this reserve is the accumulation of assets in support of the Reserve Study which is mandated for Common Interest Realty Associations like Green Valley Recreation. Annual amounts are budgeted and transferred into this reserve for the purposes of the name of this reserve.

**Initiatives** - This reserve is designated by the Board of Directors to help with the funding for new programs that evolve from member interests and demands. Innovation in programming enables GVR to respond to member expectations.

#### **Investment Portfolios**

This report displays the market values of investments at the beginning of the year, the dollar amounts of changes that occurred from January 1st to the date of the financial statements. The unrealized gain or loss on market value changes is shown on a separate line to result in the market value of investments as of the reporting month end. The investments related to each of the Reserves (Unrestricted and Designated) are included in separate columns.

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# **Statement of Financial Position**

As of Date: October 31, 2019 and Dec 31, 2018

	_	October 31, 2019	Dec 31, 2018
		Total	Total
ASSETS			
Current Assets		4 042 604	1 000 000
Cash/Cash Equivalents		1,213,694 151,001	1,099,888 97,020
Accounts Receivable Prepaid Expenses		187,371	207,872
Restrict Investments (Charles S./SBH)	9,913,147 (1)	· ·	201,012
Unrest. Invest. (Edward Jones/JP Morgan)	2,115,318 (2)		
Investments		12,028,465 (3)	10,995,715
Total Current Assets	· -	13,580,530	12,400,495
Fixed Assets			
Contributed Fixed Assets		17,593,785	17,593,785
Purchased fixed Assets		20,876,933	19,354,268
Sub-Total		38,470,718	36,948,053
Less - Accumulated Depreciation		(21,671,788)	(20,315,542)
Net Fixed Assets		16,798,931 (4)	16,632,511
Total Assets	,	30,379,460	29,033,006
LIABILITIES			
Current Liabilities			
Accounts Payable		259,402	342,959
Deferred Dues & Fees		1,421,421	1,106,509
Deferred Programs		153,860	260,046
Total Current Liabilities		1,834,683	1,709,514
TOTAL NET ASSETS		28,544,778 (5)	27,323,492
NET ASSETS			
Temporarily Restricted:			
Board Designated:		200.407	004.040
Emergency		836,167 (6)	•
Maint - Repair - Replacement		6,714,197 (7)	
Initiatives Sub-Total		2,362,783 (8) 9,913,147 (1)	
Unrestricted Net Assets		17,410,346	18,641,307
Net change Year-to-Date		1,221,285 (16)	
Unrestricted Net Assets		18,631,631	18,641,307
TOTAL NET ASSETS		28,544,778	27,323,492

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# Green Valley Recreation, Inc. Summary Statement of Activities

10 month period ending October 31, 2019

	Actual		Bud	dget to Date	%	
REVENUES:						
Member Dues	\$	5,594,768	\$	5,584,458	0.2%	
Life Care, Guest Cards, Transfer, Tenant & Add'l Card Fees		640,490		627,200	2.1%	
New Member Capital/Initial Fees		1,971,834		2,244,293	(12.1%)	
Recreation Income		531,029		715,375	(25.8%)	
Cell Tower Lease / Advertising Income		138,951		110,000	26.3%	
Investment Income/Realized Gains		256,714		179,167	43.3%	
Other Income		140,199		105,417	33.0%	
Total Revenues		9,273,986		9,565,909	(3.1%)	
EXPENSES:						
Facilities & Equipment		3,104,179		2,606,458	(19.1%)	
Personnel		3,928,835		4,218,360	6.9%	
Program		545,477		710,276	23.2%	
Communications		144,125		177,711	18.9%	
Operations		337,582		479,389	29.6%	
Corporate Expenses		582,393		571,875	(1.8%)	
Total Expenses		8,642,591		8,764,069	1.4%	
Net Change in Net Assets from Operations		631,395		801,840	(21.3%)	
From Investment Activity:						
Net Unrealized Market Value Change		589,890 (1	5)	(15,000)		
Net Excess (Deficiency) GVR (All Reserves)	\$	1,221,285 (1	6)	786,840		



### **Summary Statement of Activities**

YTD Period: 10 month period ending October 31, 2019

FY Budget Period: Jan 1, 2019 - Dec 31, 2019

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	2018 YTD	2019 YTD	Year to Year		YTD	YTD	YTD		Fiscal Year Budget	Remaining FY Budget
	Actual	Actual	Variance	<u>%</u>	Actual	Budget	Variance	<u>%</u>	Dauget	1 1 Dauget
Revenue										
Member Dues	5,519,749	5,594,768	75,019	1%	5,594,768	5,584,458	10,311	0%	6,701,349	1,106,581
LC,Trans., Crd Fees.	617,258	640,490	23,232	4%	640,490	627,200	13,290	2%	752,640	112,150
Capital Revenue	2,058,728	1,971,834	(86,894)	(4%)	1,971,834	2,244,293	(272,459)	(12%)	2,693,151	721,317
Programs	313,502	191,860	(121,643)	(39%)	191,860	355,833	(163,973)		427,000	235,140
Instructional	309,046	339,169	30,123	10%	339,169	359,542	(20,372)	(6%)	431,450	92,281
Recreational Revenue	622,549	531,029	(91,519)	(15%)	531,029	715,375	(184,346)	(26%)	858,450	327,421
Investment Income	166,910	256,714	89,805	54%	256,714	179,167	77,548	43%	215,000	(41,714)
Advertising Income	94,489	109,556	15,067	16%	109,556	62,500	47,056	75%	75,000	(34,556)
Cell Tower Lease Inc.	36,639	29,395	(7,244)	(20%)	29,395	47,500	(18,105)	(38%)	57,000	27,605
Comm. Revenue	131,127	138,951	7,823	6%	138,951	110,000	28,951	26%	132,000	(6,951)
Other Income	103,702	86,382	(17,320)	(17%)	86,382	83,750	2,632	3%	100,500	14,118
Facility Rent	17,459	53,817	36,358	208%	53,817	19,167	34,651	181%	23,000	(30,817)
Marketing Events	· -	· -			-	2.500	(2,500)	(100%)	3,000	3,000
Other Revenue	121,161	140,199	19,038	16%	140,199	105,417	34,782	33%	126,500	(13,699)
Total Revenue	9,237,482	9,273,986	36,504	0%	9,273,986	9,565,909	(291,922)	(3%)	11,479,090	2,205,104
Evnancee										
Expenses	416,033	556,719	(140,686)	(34%)	556,719	197,691	(359,028)	(182%)	237,229	(319,490)
Major ProjRep. & Maint.	183,843		41,258	22%	142,585	402,890	260,305	65%	483,468	340,883
Facility Maintenance	14,081	142,585 36,420	(22,338)		36,420	28,833	(7,587)	(26%)	34,600	(1,820)
Fees & Assessments	780,575	730,345	50,230	6%	730,345	626,471	(103,874)		751,765	21,420
Utilities					1,356,246		(265,322)		1,309,109	(47,137)
Depreciation	1,268,032	1,356,246	(88,213)			1,090,924	(32,161)	(24%)	230,975	6,334
Furniture & Equipment	195,645	224,641	(28,995)		224,641	192,479	9,946	(17%) 15%	80,604	
Vehicles	49,280	57,224	(7,944)		57,224	67,170		4 1	3,127,750	23,380 23,571
Facilities & Equipment	2,907,490	3,104,179	(196,689)	(7%)	3,104,179	2,606,458	(497,721)	(1970)	3,121,750	ĺ
Wages, Benfts., PR Exp.	3,700,213	3,895,534	(195,321)	(5%)	3,895,534	4,170,026	274,492	7%	5,004,031	1,108,497
Conferences & Training	43,522	33,301	10,221	23%	33,301	48,333	15,032	31%	58,000	24,699
Personnel	3,743,735	3,928,835	(185,100)	(5%)	3,928,835	4,218,360	289,525	7%	5,062,031	1,133,196
Food & Catering	34,572	28,106	6,467	19%	28,106	43,000	14,894	35%	51,600	23,494
Recreation Contracts	512,803	440,443	72,361	14%	440,443	583,943	143,500	25%	700,731	260,288
Bank & Credit Card Fees	66,259	76,928	(10,669)	(16%)	76,928	83,333	6,405	8%	100,000	23,072
Program	613,635	545,477	68,158	11%	545,477	710,276	164,799	23%	852,331	306,854
Communications	77,996	79,516	(1,520)	(2%)	79,516	85,400	5,884	7%	102,480	22,964
Printing	61,229	64,609	(3,380)	(6%)	64,609	79,811	15,202	19%	96,353	31,744
Advertising	3,734		3,734	100%	-	12,500	12,500	100%	15,000	15,000
Communications	142,959	144,125	(1,166)		144,125	177,711	33,586	19%	213,833	69,708
Supplies	248,862	220,500	28,362	11%	220,500	371,602	151,103	41%	445,923	225,423
Postage	9,008	15,029	(6,021)		15,029	31,033	16,005	52%	37,240	22,211
Dues & Subscriptions	9,157	11,792	(2,635)		11,792	5,458	(6,334)	1	6,550	(5,242)
Travel & Entertainment	2,347	6,306	(3,959)		6,306	19,500	13,194	68%	23,400	17,094
Other Operating Expense	20,221	83,955	(63,735)		83,955	51,795	(32,160)	1	62,154	(21,801)
Operations	289,596	337,582	(47,987)		337,582	479,389	141,807	30%	575,267	237,685
Information Technology	68,357	55,739	12,619	18%	55,739	117,625	61,886	53%	141,150	85,411
Professional Fees	221,856	235,854	(13,998)	(6%)	235,854	242,833	6,979	3%	291,400	55,546
Commercial Insurance	191,033	240,688	(49 655)	(26%)	240,688	179,167	(61,522)	(34%)	215,000	(25,688)
Taxes	20,750	20,367	383	2%	20,367	12,250	(8,117)	(66%)	14,700	(5,667)
Provision for Bad Debt	25,085	29,745	(4,660)		29,745	20,000	(9,745)		24,000	(5,745)
Corporate Expenses	527,082	582,393	(55,311)	(10%)	582,393	571,875	(10,518)	(2%)	686,250	103,857
Expenses	8,224,496	8,642,591	(418,095)	(5%)	8,642,591	8,764,069	121,478	1%	10,517,462	1,874,871
Gross surplus(Rev-Exp)	1,012,986	631,395	(381,591)	(38%)	631,395	801,840	(170,444)	(21%)	961,628	330,232
Unrea. Gain/Loss on Invest.	(268,571)	589,890	858,461	1	589,890	(15,000)	604,890	]	(18,000)	(607,890)
Net from Operations	744,415	1,221,285	476,870	39%	1,221,285	786,840	434,446	55%	943,628	(277,658)
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### **Statement of Changes in Net Assets**

As of Date: October 31, 2019 and Dec 31, 2018

		<u>Unrestricted</u>			Emergency Reserve	Maint - Repair - Replacement Reserve	Initiatives Reserv Fund
	Totals		Unrestricted	Fixed Assets		Fund	
Net change in net assets-GVR	\$ 1,221,285	(16)	1,221,285	-	-	-	<u>.</u>
Transfers between unrestricted and reserves:							
Reserve Study Allocation	0		(966,323)	-	-	966,323	-
Principal Transfers	0		(103,065)	-	-	(288,400)	391,464
Depreciation	0		1,356,246	(1,356,246)	_	_	-
Purchase of Fixed Assets	Ō		(1,522,665)	1,522,665	_	_	-
Withdrawals	0		562,438	· · ·	(84,764)	(329,705)	(147,969)
Allocations of Net Change components:							
Investment income	0		(192,290)	_	11,803	133,312	47,175
Investment Expenses	0		53,216	-	(6,339)	(34,817)	(12,060)
Have direct Chine (Leaner) on Market	0		(584,936)		110,820	386,030	88,086
Unrealized Gains (Losses) on Market Repairs and replacements	0		(384,930)	<del>-</del>	110,020	300,000	00,000
	4 224 205	(16)	(176 005)	166,419	31,521	832,744	366,696
Net Change to October 31, 2019	1,221,285	(16)	(176,095)	100,419	31,021	032,744	300,030
Net Assets at, Dec 31, 2018	27,323,492	(11)	2,008,795	16,632,511 (10)	804,646 (12)	5,881,453 (13)	1,996,087
Net Assets as at, October 31, 2019	\$ 28,544,778	(5)	1,832,701	16,798,931 (4)	836,167 (6)	6,714,197 (7)	2,362,783
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Footnotes (1) - (16) page 2 Statement of Financial Position

9,913,147 (1)



### **Investment Portfolios**

### **Changes and Market Values**

### **Beginning of Year and Curent Month End**

	 Totals		Unrestricted		cy Reserv und	'e	Maint - Repair - Replace Reserve Fund	Initiatives Reserve I	Fund
Balance Dec 31, 2018 (at Market)	\$ 10,995,715 (9)	9)	2,313,529		804,646	(12)	5,881,453 (13)	1,996,087	(14)
Changes since Jan 1, 2018: Principal additions Investment income Withdrawals Investment Expenses Net Change for 10 Months	5,584,625 256,714 (5,345,013) (53,467) 442,860		4,226,838 64,424 (4,494,175) (252) (203,165)		- 11,803 (84,764) (6,339) (79,299)		966,323 133,312 (618,105) (34,817) 446,714	391,464 47,175 (147,969) (12,060) 278,610	
Balance before Market Change at October 31, 2019	11,438,575		2,110,364		725,347		6,328,167	2,274,697	
10 months Change in Unrealized Gain/(Loss)	589,890 (18	5)	4,954		110,820		386,030	88,086	
Balance at October 31, 2019 (at Market)	\$ 12,028,465 (3	3)	2,115,318 (2)	<u> </u>	836,167	(6)	6,714,197 (7)	2,362,783	(8)

Footnotes (1) - (14) page 2 - Statement of Financial Position (15) page 3 - Summary Statement of Activities

9,913,147 (1)

### **GVR Budget Worksheet Summary IV**

_	2020 Budget	Operations 2020	Initiatives 2020	MRR 2020	Emergency 2020	Consolidated 2020	2019	2020 Bud. Vs	2019	2018
G	VR 2020 Budget	Budget	Budget	Budget	Budget	Budget Budget	Budget	2019 8ud	Projected	Actuals
<b></b>	Member Dues	6,717,125			-	6,717,125	6,701,349	water the state of	6,713,722	6,690,38
	LC,Trans., Crd Fees.	618,000	-	-		618,000	752,640		768,589	746,85
	Capital Revenue	2,535,200	-	-		2,535,200	2,693,151		2,347,366	2,345,50
Me	embership Revenue	9,870,325		•		9,870,325	10,147,140	(276,815) (2.7%)	9,829,676	9,782,74
	Programs	336,000	-	•	-	336,000	427,000		230,232	360,83
n Re	Instructional ecreational Revenue	460,000 796,000	-	-	-	460,000 796,000	431,450 858,450	(62,450) (7.3%)	407,003 637,235	375,67 736,50
$\mathbf{v}$				W		7,200,000			***************************************	108,86
$\supseteq$	Advertising income Cell Tower Lease Inc.	110,000 36,000	•	-	-	110,000 36,000	75,000 57,000		131,467 35,274	43,35
ھ ≅	mm. Revenue	146,000		-		146,000	132,000	14,000 10.6%	166,741	152,22
<b>Š</b>	Other Income	100,500	-	-		100,500	100,500		103,658	106,3
Φ	Facility Rent/Leases	100,000	-	-	•	100,000	23,000		64,581	25,5
<b>Ƴ</b>	Marketing Events her Revenue	3,000 203,500	-	-	•	3,000 203,500	3,000 126,500	77,000 60.9%	168,239	131,8
			-	-		11,015,825	11,264,090	(248,265) (2.2%)	10,801,891	10,803,3
-	otal Operating Revenue	11,015,825				11,013,023	11,204,030	(246,203) (2.2%)	10,001,031	10,000,0
Tra	ansfers to Reserves Transfer to Initiatives	(509,540)	509,540	-	_		_		_	-
	Transfer to MRR	(1,005,942)	-	1,005,942	-	-	-		•	-
Tal	Transfer to Emergency tal Transfers to Reserves	(1,515,482)	509,540	1,005,942	-	-	-		-	
					44.000	270 676	215 000		200 057	220.1
	vestment Income	70,000	52,153	134,183	14,300	270,636	215,000		308,057	239,1
To	otal Revenue Available	9,570,343	561,693	1,140,125	14,300	11,286,461	11,479,090	(192,629) (1.7%)	11,109,948	11,042,5
	Major ProjRep. & Maint.	265,148	•	<del>.</del>	-	265,148	237,229		668,063	500,7
	Facility Maintenance	425,004	-	279,550	-	704,554	483,468		171,102	260,5
	Fees & Assessments Utilities	78,716 892,031	-	-	-	78,716 892,031	34,600 751,765		43,704 1,029,475	13,7 933,5
	Depreciation	-	-	•	-	-	· <del>-</del>		•	•
	Furniture & Equipment	246,292	•	18,472	•	264,764	230,975		269,569 68,669	239,9 59,8
Fac	Vehicles cilities & Equipment	73,624 1,980,815	-	298,022	-	73,624 2,278,837	80,604 1,818,641	(460,196) (25.3%)	2,250,581	2,008,2
	Wages, Benfts., PR Exp.	4,616,520	_		_	4,616,520	5,004,031		4,833,658	4,601,2
	Conferences & Training	88,000		-	-	88,000	58,000		39,961	58,0
Pe	rsonnel	4,704,520	-	***	-	4,704,520	5,062,031	357,511 7.1%	4,873,619	4,659,3
S	Food & Catering	45,031	-	-	-	45,031	51,600		33,727	44,0
انة	Recreation Contracts	632,750	•	-	-	632,750	700,731		528,531	622,5
<u>S</u>	Bank & Credit Card Fees	96,146 773,927	-	-		96,146 773,927	100,000 852,331	78,404 9.2%	92,314 654,572	70,5 737,1
							***************************************	······································	95,419	93,5
Φ	Communications Printing	104,149 94,497	•	-	-	104,149 94,497	102,480 96,353		77,531	93,2
믯	Advertising	5,000	•	-	-	5,000	15,000			3,7
இடி	ommunications	203,646		-	-	203,646	213,833	10,187 4.8%	172,950	190,5
	Supplies	344,127	-	-	•	344,127	445,923		264,600	260,2
	Postage	18,500	•	-	•	18,500 8,102	37,240 6,550		18,035 14,151	19,: 11,0
	Dues & Subscriptions Travel & Entertainment	8,102 16,580	-	-		16,580	23,400		7,567	5,
	Other Operating Expense	46,245	26,152	73,788	7,075	153,260	62,154		100,746	31,
Op	perations	433,554	26,152	73,788	7,075	540,568	575,267	34,599 6.0%	405,099	327,
	Information Technology	114,900	•	-	-	114,900	141,150		66,886	360,
	Professional Fees Commercial Insurance	311,749 280,000	-		-	311,749 280,000	291,400 215,000		283,025 288,826	225,: 196,:
	Taxes	18,000	-	•	-	18,000	14,700		24,440	20,
	Provision for Bad Debt prporate Expenses	724,649	*	-	<del> </del>	724,649	662,250	(62,399) (9.4%)	663,177	803,:
1 <del></del>				2						
	otal Operating Expenses	8,821,110	26,152	371,810	7,075	9,226,146	9,184,353	(41,793) (0.5%)	9,019,999	8,726,
യ∣ം	pital Expenditures Clubs Capital Projects	6,000	-	_		6,000	80,000		-	
<u> </u>	Non-Reserve Capital Projects	410,400	-	-	-	410,400	513,926		-	
믜	Initiatives	-	900,000	****	-	900,000	-		-	
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	otal Capital Expenditures	416,400	900,000	768,142	-	2,084,542	1,560,249	(524,293) (33.6%)	2 040 000	0.700
To	otal All Cash Outflows	9,237,510 332,833	926,152	1,139,952	7,075 7,225	11,310,688 (24,227)	10,744,602 734,488	(566,086) (5.3%) 758,715 103.3%	9,019,999 2,089,949	8,726, 2,316,
	Net Cash Flow	33∠,833	(364,459)	11/2	1,440	(44,221)	1 04,400	/JO//13 103.3%	2,003,848	5,010